



NORGLOBAL project

“European integration in higher education and research in the Western Balkans”

PhD Workshop Belgrade 14th of May 2013

**“Institutional governance and management in higher education:
Continuities, changes and challenges”**

Organizers: University of Belgrade, Faculty of Political Science and

University of Oslo, Department of Educational Research and Intermedia

- 09.30 Welcome and information about the workshop by course organizers
- 09.45 Formal changes in institutional governance – European trends, Prof. Bjørn Stensaker
- 10.15 University governance – the need to look beyond formal structures, Prof. Peter Maassen
- 10.45 Break
- 11.00 Practical case: Reform of institutional governance in Serbia. Participants will be given a case to be discussed in smaller groups
- 12.15 Lunch
- 13.15 Case presentations and discussions
- 14.15 Quality management – reflections on future research agendas, dr. Antigoni Papadimitriou
- 14.45 Break
- 15.00 Funding arrangements and financial governance of universities – Prof. Miloš Nedeljković, University of Belgrade
- 15.30 Final discussions and reflections
- 16.00 Closing of the workshop

Background literature for the workshop (distributed to the participants prior to the workshop):

Bryman, A. (2007). Effective leadership in higher education: A literature review. *Studies in Higher Education*, 32(6): 693-710.

De Boer, H.F., Enders, J. and Leisyte, L. (2007) Public sector reform in Dutch higher education: The organizational transformation of the university, *Public Administration*, 85(1): 27-46.

Gornitzka, Å., Smeby, J-C., Stensaker, B. & de Boer, H. (2004) Contract Arrangements in the Nordic Countries: Solving the efficiency – effectiveness dilemma? *Higher Education in Europe*, 29: 87-101.

Gornitzka, Å. & P.Maassen (2000) Hybrid steering approaches with respect to European higher education. *Higher Education Policy*, 13: 267-285

Maassen, P. & Stensaker, B.: The knowledge triangle, European higher education policy logics and policy implications. *Higher Education*, 61: 757-769.

Pratasavitskaya, H. & Stensaker, B. (2010) Quality management in higher education – Towards a better understanding of an emerging field. *Quality in Higher Education*, 16(1): 37-50.

Whitley, R. (2008) 'Universities as strategic actors: limitations and variations', in L. Engwall and D. Weaire (eds), *The university in the market*, London: Portland Press, pp. 23-37.